附表二

## 上海商業儲蓄銀行 OOO 年功能性委員會績效考核自評問卷 The Shanghai Commercial & Savings Bank

## Questionnaire of Self-Evaluation of Performance of the [YEAR] functional committee

適用:功能性委員會之績效評估 評估期間: \_\_\_\_\_年自1月1日至12月31日止 Applicable: Each director filling out the performance evaluation of the functional committee.

Evaluated period : From 1 Jan to 31 Dec \_\_\_\_(year)

考核項目	考核結果(打√)			〔打✔	()	備註		
Evaluation Items	Evaluation Results		lts	Note				
壹. 對公司營運之參與程度 Participation in the company's operation								
1.各委員平均實際出席委員會情形(不含委託出席)良								
好?(出席率達80%者為3中等)								
Is it true, on average, an individual member's								
attendance (not including attendance by proxy) at	1	2	3	4	5			
the committee is good.								
$100\%:5$ $99\%\sim81\%:4$ $80\%:3$								
79%~61%:2 under 60%(include):1								
2.委員於會議前有事先閱讀及瞭解會議資料								
Do the members read and understand meeting	1	2	3	4	5			
materials before the functional committee	1	Z	ა	4	5			
meeting?								
3.各委員都在功能性委員會上做出有效的貢獻								
Do the members make validated contributions at the	1	2	3	4	5			
functional committee meetings?								
4.各委員會有定期召開委員會								
Do the functional committees convene the meeting	1	2	3	4	5			
regularly?								
貳.功能性委員會職責認知 Cognition of the functional co	mmit	tee						
5.功能性委員會的各項職權範圍明確且恰當								
Are the functional committee's scopes of authority clearly	1	2	3	4	5			
and appropriately established?								
6. 功能性委員會能確實評估、監督公司存在或潛在之								
各種風險	1	0	0	4	F			
Does the committee diligently assess and keep track	1	2	3	4	5			
of existing or potential risks to the company?								
7. 功能性委員會能適時且專業客觀的提出建議提交董								
事會討論,以供董事會決策參考	1	2	3	4	5			
Does the functional committee timely,								

			1			
professionally and objectively submit proposals						
to the board of directors for discussion as the						
references for decision-making by the board of						
directors?						
8. 審計委員會與簽證會計師已進行充分溝通及交流						
(如遇有會計新公報實施或財報有重大調整事項時,需						
開會討論)						供密封禾吕合油田
Do the members of audit committee engage in	1	2	3	4	5	僅審計委員會適用
communications and exchanges with CPAs? (When new	1	Z	3	4	Э	Applicable to audit
accounting standards are published or there are						committee only.
major adjustments to financial statements,						
directors should meet to discuss.)						
9. 審計委員會有定期評估聘任會計師之獨立性及適任						
性						僅審計委員會適用
Does the audit committee regularly evaluate the	1	2	3	4	5	Applicable to audit
independence, and performance of certificated of						committee only.
hiring accountants?						
10. 薪資報酬委員會有訂定並定期檢討董事及經理人						
績效評估與薪資報酬之政策、制度、標準與結構。(董						
事及經理人薪資報酬之決定不宜與財務績效表現重大						
悖離)						僅薪資報酬委員會適
Does the remuneration committee prescribe and						用
periodically review the performance review and	1	2	3	4	5	Applicable to
remuneration policy, system, standards, and						remuneration
structure for directors and managerial officers?						committee only.
(The decision on the remuneration of directors and						
managers should not be significantly different						
from the financial performance)						
11. 薪資報酬委員會有定期檢討公司董事績效評估標						
準且提交董事會通過,並依據績效評估結果訂定董事						
薪資報酬						僅薪資報酬委員會適
Does the remuneration committee regularly review						用
the performance evaluation criteria of the	1	2	3	4	5	Applicable to
directors and submits them to the board of						remuneration
directors for approval, and determine the						committee only.
directors' salary compensation based on the						
results of the performance evaluation?						
12. 提名委員會有制定董事會成員及高階經理人所需						僅提名委員會適用
之專業知識、技術、經驗及性別等多元化背景暨獨立	1	2	3	4	5	Applicable to
性之標準,並據以覓尋、審核及提名董事及高階經理						Nominating
		[	l			

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人候選人。						committee only.
Nominating committee lay down the standards of						
independence and a diversified background						
covering the expertise, skills, experience,						
gender, etc. of members of the board and senior						
executives, and finding, reviewing, and						
nominating candidates for directors and senior						
executives based on such standards.						
冬.提升功能性委員會決策品質 To improve the decision	-mak	king	quali	ty of	the	functional committee
13. 公司提供予功能性委員會的資訊完整、及時,且具						
一定品質,使功能性委員會能夠順利履行其職責。必						
要時有請相關經理人員、內部稽核人員、會計師、法						
律顧問或其他人員列席						
Is the functional committee being provided with						
timely information in the form and of the quality						
at an adequate level to enable the committee to	1	2	3	4	5	
perform its functions? When necessary, managers,						
internal auditors, certified public accountants,						
attorneys, or other professionals retained by						
this committee may also be invited to attend the						
meeting as non-voting participants and to make						
explanatory statements.						
14. 功能性委員會討論的時間充分						
Does the functional committee spend sufficient	1	2	3	4	5	
time on discussion at the meeting?						
15. 公司提交到功能性委員會決議的討論議案適當						
Does the functional committee receive appropriate	1	0	9	4	-	
proposals for discussion and resolution at the	1	2	3	4	5	
meeting?						
16. 相關議案若遇有需成員利益迴避者,該委員已確實						
予以迴避,並作成會議紀錄(審計委員會或薪酬委員會						
之獨立董事成員就涉及自身有利害關係之議案時,應						
確實說明其利害關係之重要內容,且如有害於公司利						
益之虞時,討論及表決時應予迴避,且不得代理其他						
成員行使其表決權)	1	2	3	4	5	
When an issue on the agenda requires recusal of						
a member to avoid conflict of interest, does the						
member recuse him/herself and keep a record? ( If						
an independent director member of the audit committee						
or remuneration committee has a personal interest in						

any agenda item, the director shall explain the essential						
content of the interest. If the director's personal interest is						
likely to prejudice the interest of the company, the director						
member may not participate in discussion and voting, and						
shall recuse himself or herself from the discussion and						
voting, and also may not exercise voting rights as a proxy						
for any other independent director member.)						
17. 功能性委員會之會議紀錄適當地記錄討論內容,以						
及適當的記錄個人或集體的保留意見或關切						
Do minutes of the committee properly reflect what	1	2	3	4	5	
has been discussed at the meetings, and any	1	Z	0	4	5	
qualified opinion or concerns expressed and						
raised by individual director or in unanimity?						
18. 各項功能性委員會會議決議,有適當的執行後續追						
蹤	1	0	0	4	-	
Have resolutions made at the functional committee	1	2	3	4	5	
been properly followed up?						
19. 各功能性委員會有定期且有效率的執行績效評估						
Does the functional committee regularly and	1	2	3	4	5	
effectively conduct performance evaluations?						
肆.功能性委員會組成與成員之選任 Composition and e	lecti	on th	ne me	embe	er of	the functional committee
20. 功能性委員會的成員組成適當並已具備決策過程						
所需專業						
Are the members of the functional committee are	1	2	3	4	5	
appropriately formed and have the required						
expertise in the decision-making process?						
	1	2	3	4	5	
expertise in the decision-making process? 21.功能性委員會成員於任職期間內確實維持其獨立性 Do the members of functional committee maintain their	1	2	3	4	5	
expertise in the decision-making process? 21.功能性委員會成員於任職期間內確實維持其獨立性 Do the members of functional committee maintain their independence during their tenure?	1	2	3	4	5	
expertise in the decision-making process?21.功能性委員會成員於任職期間內確實維持其獨立性Do the members of functional committee maintain theirindependence during their tenure?22.功能性委員會成員之選任案係依公司實際需求,充	1	2	3	4	5	
expertise in the decision-making process?21.功能性委員會成員於任職期間內確實維持其獨立性Do the members of functional committee maintain theirindependence during their tenure?22.功能性委員會成員之選任案係依公司實際需求,充分考量董事成員之各項技能、知識和經歷範疇,並將	1	2	3	4	5	
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<ul> <li>expertise in the decision-making process?</li> <li>21.功能性委員會成員於任職期間內確實維持其獨立性 Do the members of functional committee maintain their independence during their tenure?</li> <li>22.功能性委員會成員之選任案係依公司實際需求,充 分考量董事成員之各項技能、知識和經歷範疇,並將 功能性委員會績效評估結果納入考量</li> <li>Do the members of the functional committee, in</li> </ul>	1	2	3	4	5	
<ul> <li>expertise in the decision-making process?</li> <li>21.功能性委員會成員於任職期間內確實維持其獨立性</li> <li>Do the members of functional committee maintain their independence during their tenure?</li> <li>22.功能性委員會成員之選任案係依公司實際需求,充分考量董事成員之各項技能、知識和經歷範疇,並將功能性委員會績效評估結果納入考量</li> <li>Do the members of the functional committee, in terms of committee makeup, have adequate skills,</li> </ul>			0			
<ul> <li>expertise in the decision-making process?</li> <li>21.功能性委員會成員於任職期間內確實維持其獨立性Do the members of functional committee maintain their independence during their tenure?</li> <li>22.功能性委員會成員之選任案係依公司實際需求,充分考量董事成員之各項技能、知識和經歷範疇,並將功能性委員會績效評估結果納入考量Do the members of the functional committee, in terms of committee makeup, have adequate skills, knowledge and experiences that would satisfy the</li> </ul>			0			
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expertise in the decision-making process? 21.功能性委員會成員於任職期間內確實維持其獨立性 Do the members of functional committee maintain their independence during their tenure? 22.功能性委員會成員之選任案係依公司實際需求,充 分考量董事成員之各項技能、知識和經歷範疇,並將 功能性委員會績效評估結果納入考量 Do the members of the functional committee, in terms of committee makeup, have adequate skills, knowledge and experiences that would satisfy the company's current needs, and take into account the performance evaluation results of the functional			0			僅提名委員會適用 Applicable to

Nominating committee establish and review on a						Nominating
regular basis programs for director continuing						committee only.
education and the succession plans of directors						
and senior executives.						
伍.內部控制 Internal control						
24. 審計委員會能有效的評估與監督各項內部控制制						僅審計委員會適用
度及風險管理的有效性						Applicable to aud it
Does the audit committee effectively evaluate and	1	2	3	4	5	committee only.
supervise the effectiveness of various internal						
control systems and risk control measures?						
25. 審計委員會通過之內部控制制度有包含五大要素/						僅審計委員會適用
原則,且涵蓋所有營運活動及交易循環之控制作業?						Applicable to aud i t
Do the internal control systems approved by the						committee only.
audit committee include the five major	1	2	3	4	5	
elements/principles, and cover the control						
operation for all operational activities and						
transaction cycles?						
26. 審計委員會對於內部控制制度之有效性、公司會計						
制度、財務狀況與財務報告、防制洗錢及打擊資恐內						
部控制報告、法遵報告、稽核報告及其追蹤情形予以						
瞭解及監督?						
Do the members of the audit committee take actions to						僅審計委員會適用
understand and supervise the company's the overall efficacy	1	2	3	4	5	Applicable to aud i t
of the internal control system ,accounting system, financial						committee only.
position and financial reports, internal control system						
reports of Anti-Money Laundering and Countering Terrorism						
Financing, compliance reports , audit reports and their						
follow-up?						
27. 功能性委員會委員重視各項法令及實務守則之遵						
循						
Do the functional committee members value the	1	2	3	4	5	
compliance of all laws, regaulations and codes of						
practice?						
28.功能性委員會委員對於執行職務所獲取之公司內部						
資訊遵守保密義務						
Are the functional committee members keeping	_	-	-		_	
confidentiality the internal information =of the	1	2	3	4	5	
company they have obtained during performance of						
11						

其他補充說明 Others (Determine what to be included, if any, on your own)

董事/Director: \_\_\_\_\_(簽章/Signature)

日期/Date:

註1:考核結果分為5個等級之方式呈現,考核等級原則說明如下: The evaluated results are presented in five levels. The evaluated criteria are as follows:

數字1:極差(非常不同意);數字2:差(不同意);數字3:中等(普通);數字4:優(同意);數字5:極優(非常同意)。 Number 1: Very poor (very disagree); Number 2: Poor (disagree); Number 3: Medium (normal); Number 4: Excellent (consent); Number 5: Extremely Excellent (very agree).

註 2: 各項指標考核結果評分無法充分表達,可於備註欄位說明。If the evaluation results of an individual item to be evaluated are not a full indication of what is being evaluated, add more information in the note column.

自評結果	項目數(A)	分數(B)	權重(C)	小計(D)	總分(T)
壹.對公司營運之參與程度	4		30%		
	審計5				
书 山北县委员会赋主切仁	薪酬 5		20%		
貳.功能性委員會職責認知	提名4		20%		
	其他3				
參.提升功能性委員會決策品質	7		20%		
時以此以千日人にやった日間に	提名4		100/		
非.功能性委員會組成及成員選任 其他3		10%			
	審計5		2004		
伍.內部控制	其他2		20%		

◎衡量指標自評結果(以下由董事會秘書室填寫):

※D= B/A\*C,T 為各項自評結果 D 之加總

審計委員會共24項、薪資報酬委員會共21項、提名委員會共21項,風險管理委員會共19項 單位主管: 承辦人: